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**CONNECTING  
CITIES**

**The City  
We Need**

***'Ten Years of UPAT  
Experience'***



- 10 January - Dubai
- 16 January – Kabul
- 2 February – Barcelona
- 17 March - London
- 26 May – Nanjing
- 01 June - Berlin**
- 06 June – Amsterdam
- 12-16 September - Durban

Martin Dubbeling, Urbanist @ Connecting Cities  
Vice President UPATs @ ISOCARP



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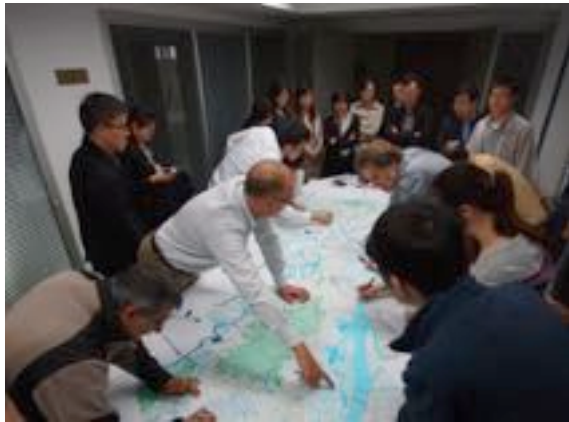
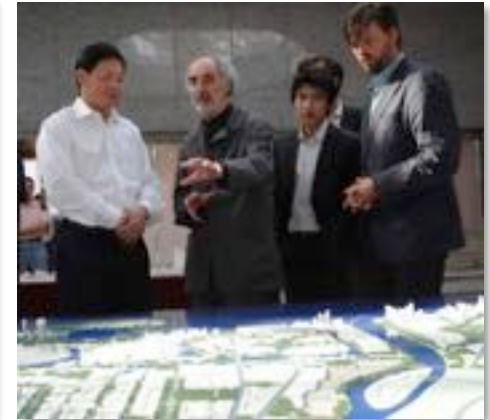
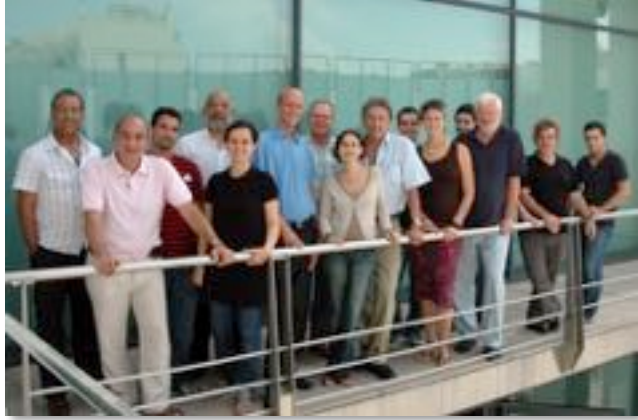
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ISOCARP: to assist in a growing demand for exchange of knowledge and experience towards liveable and sustainable cities and smart urbanism





The City We Need 



*For UN-Habitat we have translated the Sustainable Development Goals into ten “Urban Principles”*



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# SUSTAINABLE DEVELOPMENT GOALS

<p><b>1</b> NO POVERTY</p>	<p><b>2</b> ZERO HUNGER</p>	<p><b>3</b> GOOD HEALTH AND WELL-BEING</p>	<p><b>4</b> QUALITY EDUCATION</p>	<p><b>5</b> GENDER EQUALITY</p>	<p><b>6</b> CLEAN WATER AND SANITATION</p>
<p><b>7</b> AFFORDABLE AND CLEAN ENERGY</p>	<p><b>8</b> DECENT WORK AND ECONOMIC GROWTH</p>	<p><b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE</p>	<p><b>10</b> REDUCED INEQUALITIES</p>	<p><b>11</b> SUSTAINABLE CITIES AND COMMUNITIES</p>	<p><b>12</b> RESPONSIBLE CONSUMPTION AND PRODUCTION</p>
<p><b>13</b> CLIMATE ACTION</p>	<p><b>14</b> LIFE BELOW WATER</p>	<p><b>15</b> LIFE ON LAND</p>	<p><b>16</b> PEACE, JUSTICE AND STRONG INSTITUTIONS</p>	<p><b>17</b> PARTNERSHIPS FOR THE GOALS</p>	<p><b>SUSTAINABLE DEVELOPMENT GOALS</b></p>





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# SUSTAINABLE DEVELOPMENT GOALS

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7 AFFORDABLE AND CLEAN ENERGY 	8 DECENT WORK AND ECONOMIC GROWTH 	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 	10 REDUCED INEQUALITIES 	11 SUSTAINABLE CITIES AND COMMUNITIES 	12 RESPONSIBLE CONSUMPTION AND PRODUCTION 
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**The City  
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## *The 10 'Urban Principles' of the 'City We Need':*

- 1 ... is socially inclusive and engaging*
- 2 ... is affordable, accessible and equitable*
- 3 ... is economically vibrant and inclusive*
- 4 ... is collectively managed and democratically governed*
- 5 ... fosters cohesive territorial development*
- 6 ... is regenerative and resilient*
- 7 ... has shared identities and sense of place*
- 8 ... is well planned, walkable, and transit-friendly*
- 9 ... is safe, healthy and promotes well-being*
- 10 ... learns and innovates*





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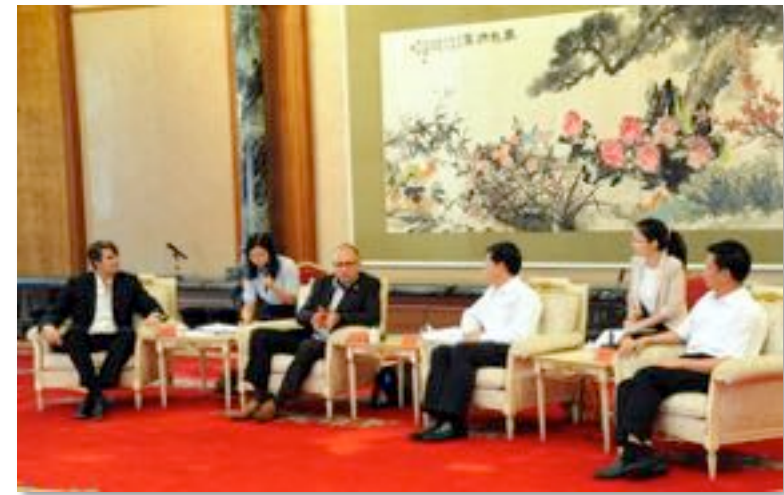
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- The International Society of City and Regional Planners
- 800 members worldwide in over 80 countries, founded in 1965
- Connected with UNDP, UNESCO, the World Bank, UN-Habitat (MoU)
- Worldwide and international society and network organization
- Meeting place of national governments, metropolitan regions, universities, cities, consultancies
- Congresses, awards, publications, workshops and training programs







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- ISOCARP has organized around 80 Young Planning Professionals (YPP) Workshops and Urban Planning Advisory Teams (UPATs or Urban Labs), Intensive Training Programmes and Regional Seminars on most continents
- YPPs are intensive workshops with 20-30 participants
- UPATs are international teams with 5-10 ISOCARP experts
- Our keys of success: ‘innocence and experience’, ‘active team hunting’, ‘mixed teams’ and ‘dissemination’







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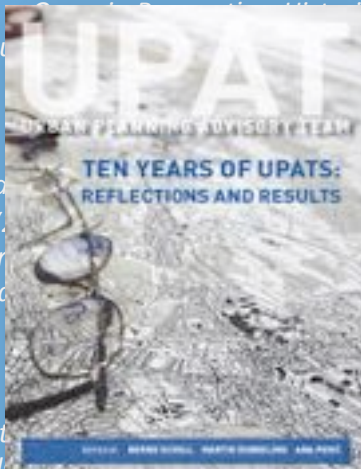


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Central West Bank, Palestine – UN-Habitat (2015); Gaza Strip, Palestine – UNDP (2015); Nanjing, China – Jiangbei New District (2013); Shantou, China – Jury International Urban Design Competition New East Coastal Area (2013); Tlalnepantla, Mexico – Transformation Historic Centre Tlalnepantla (2013); Shantou, China – Transformation Historic Centre Shantou (2013); Perm, Russia – Knowledge Hub (2012); Wuhan, China – Railway system and Well-being, County (2010); Singapore - Livo Natural Park (2008); Guadalupe, Spain - Regional Plan (2008); Cuenca, Spain - Historic Centre (2008); Sitges, Spain - Urban Plan (2007); Schwechat, Austria - Urban Hub (2007); The Netherlands - Schiphol Region, The Netherlands - Ideas for the Master Plan (2006); Cancun, Mexico - Disaster Management (2006); Sitges, Spain (I) - Urban Regeneration (2005); La Rioja, Spain - Regional, Social and Economic Development (2004).



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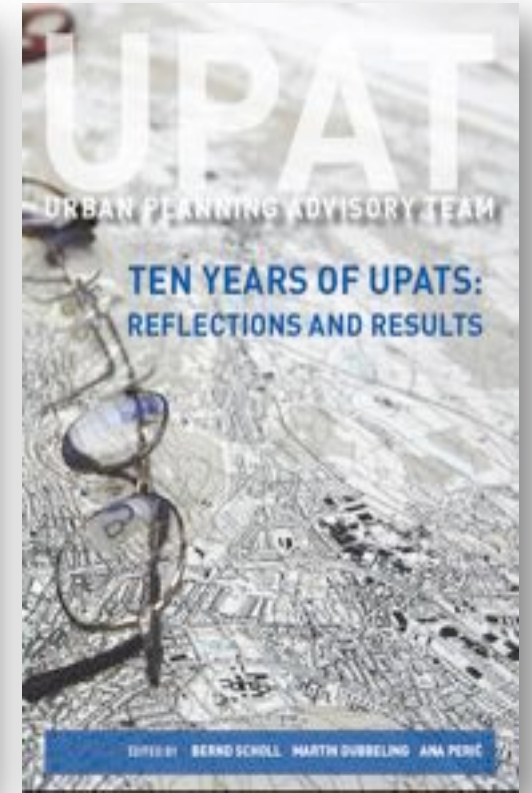
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These publications are (soon) available on our website:  
[www.isocarp.org/upats](http://www.isocarp.org/upats)





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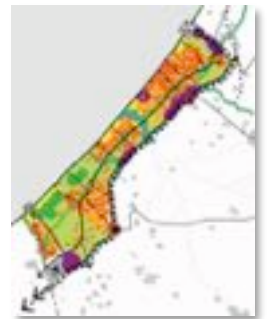
**UPAT** Urban Planning Advisory Team  
International Society of City and Regional Planners  
"Knowledge for better Cities"

Typical Process	
1. Identify Project & Local Coordinator Local Representative	2. Review & Approve Programme Proposal ISOCARP UPAT
3. Assign Team Leader ISOCARP UPAT & Local Coordinator	4. Assign 'Call for Candidates' ISOCARP UPAT
5. Review & Select Senior Planners ISOCARP Programme Committee	6. Interview Agents Local Coordinator & Team Leader
7. Select Young Planners Local Coordinator	8. Match & Study Project Materials Programme Manager & Team Leader
9. Conduct Program Urban Planning Advisory Team	10. Complete & Submit UPAT Report Team Leader & Local Coordinator
11. Approve & Publish UPAT Workbook ISOCARP Programme Committee	
Contact	
Head Office ISOCARP 100, rue de la Loi 1049 Brussels Belgium Tel: +32 (0) 2 734 11 11 Fax: +32 (0) 2 734 11 12 Email: <a href="mailto:info@isocarp.org">info@isocarp.org</a> Website: <a href="http://www.isocarp.org">www.isocarp.org</a>	ISOCARP 100, rue de la Loi 1049 Brussels Belgium Tel: +32 (0) 2 734 11 11 Fax: +32 (0) 2 734 11 12 Email: <a href="mailto:info@isocarp.org">info@isocarp.org</a> Website: <a href="http://www.isocarp.org">www.isocarp.org</a>



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- Urban Regeneration **Sitges** (2006-2010)
- Disaster Management **Cancun** (2006)
- Strategies for Airports in **Vienna** (2007) and **Amsterdam** (2006)
- Metropolitan strategies for **Zürich** (2008) and **Szczecin** (2009)
- Liveable Cities **Singapore** (2010)
- East Lake Scenic Area **Wuhan** (2012)
- Redevelopment of Historic Cities of **Tlalneantla** and **Shantou** (2013)
- Jiangbei New District **Nanjing** (2013)
- Capacity Building **Central West Bank** and **Gaza Strip** (2015)





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Central West Bank, Palestine – UN-Habitat (2015); Gaza Strip, Palestine – UNDP (2015); Nanjing, China – Jiangbei New District (2013); Shantou, China – Jury International Urban Design Competition New East Coastal Area (2013); Tlalnepantla, Mexico – Transformation Historic Centre Tlalnepantla (2013); Shantou, China – Organic Regeneration Historic Centre Shantou (2013); Perm, Russia - Science City and Knowledge Hub (2012); Wuhan, China - East Lake Scenic Area (2012); Sitges, Spain (V) - Railway system transformations and their impact at the Garraf County (2010); The Philips Center for Health and Well-being, Singapore - Livable Cities (2010); Sitges, Spain (IV) - El Garraf Natural Park (2009); Szczecin, Poland - Prospects for the Metropolitan Area (2009); Zurich, Switzerland - Regional Plan (2008); Guadalajara, México - Pan American Games Urban Legacy (2008); Lincoln City, USA - City Master Plan (2008); Cuenca, Spain - Upgrading and Mobility for the Historic Centre (2008); Sitges, Spain (III) - El Garraf Regional Plan (2007); Schwechat, Austria - Airport area Master Plan (2007); Rijswijk, The Netherlands - New functions for an Urban Hub (2007); Sitges, Spain (II) - Upgrading and Mobility for the Historic Centre (2006); Schiphol Region, The Netherlands - Ideas for the Master Plan (2006); Cancun, Mexico - Disaster Management (2006); Sitges, Spain (I) - Urban Regeneration (2005); La Rioja, Spain - Regional, Social and Economic Development (2004).



# 24 UPAT Workshops (Urban Labs) between 2004 and 2015





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Jeremy Dawkins

**Rapid urbanisation does not result in 'cities'**

Urban growth in its traditional form is unlikely to play a significant role in accommodating the next three billion people in urban environments. These people will be living in the 'city', but not in planned, incremental extensions of existing cities nor in newly planned cities. Rapid urbanisation, spreading around growth zones, ports, airports, mining districts and transport corridors, will be urban but 'non-city' – fast, extensive, less structured, more dynamic, more spontaneous and in some ways more innovative than more familiar forms of urban growth.

When this leaves traditional forms of planning was one of the critical questions addressed in this project. We concluded that contemporary planning approaches and the use of familiar models of urban form (for example, the metropolitan region with core, sectors, corridors and subregions) cannot be applied to these 'non-city' rapidly urbanising regions. Attempts to apply these models are likely to fail in both diagnosis and prescription. More importantly, such attempts are likely to fail to capitalise on the potential of these regions to generate new models, new approaches and new solutions.

# Beyond Cities: Is an Urban Planet even Possible?

Jeremy Dawkins

The fate of the planet seems to hang on how well mass urbanisation is planned and managed over the next few decades. An ISOCARP Urban Planning and Advisory Team, meeting in Singapore in July 2010, developed a fresh analysis of rapid urbanisation and proposed radically new approaches to achieving sustainable urban regions (ISOCARP, 2010). This article outlines the team's findings, including the likely patterns of land use in the sustainable urban regions of the future, and presents the team's ten 'practical solutions' – realistic but meaningful first steps which can be implemented immediately, everywhere.

The team was commissioned by the Philips Center for Health and Well-Being, whose generous support is gratefully acknowledged. The members of the team were Jeremy Dawkins (Team Leader), Martin Dubbeling (URP1 Rapporteur), Antonia Corvino, Natya Nijina, Francisco Pinco, Or Awan Piracha and Luc Vrolijk. Tragically, Luc suffered a fatal stroke on 1 August 2011, depriving us of a highly valued friend and colleague, aette of a generous and loving partner, and the world of a gifted architect, planner and urban designer. We express our condolences to his family and friends and to all of the ISOCARP community who knew him.

The report is available at [www.isocarp.org/leadmin/user\\_upload/network/ISOCARP\\_UPAT\\_Final\\_20101114.pdf](http://www.isocarp.org/leadmin/user_upload/network/ISOCARP_UPAT_Final_20101114.pdf)



Figure 1: The ISOCARP team at work  
From left to right: Martin Dubbeling, Awan Piracha, Natya Nijina, Luc Vrolijk, Francisco Pinco, Antonia Corvino and Jeremy Dawkins

<p><b>Fundamental principle</b></p> <p><b>Strong regional governance</b></p> <p>Stable, credible, accountable regional leadership is essential to take responsibility for the urbanising region and the long term.</p> <p>Regional leadership must have sufficient legitimacy and authority to transcend fragmented types of government, short term and political priorities, competing interests and a lack of strategic responsibility for a rapidly urbanising region.</p>	<p><b>'Practical solution'</b></p> <p><b>'Regional leaders'</b></p> <p>Without attempting to reform or restructure layers of government, the highest level of government appoints a small leadership council or regional commission comprising wise, expert and highly respected people who have the moral authority, and essential resources, to define strategic regional priorities, to plan patterns of development and to persuade and educate the decision makers and the public.</p>	<p><b>The more urban, the more innovation</b></p> <p>Cities generate innovation, through the intensity of interaction, the size of change, and the market for creativity and art.</p> <p>Locally urbanising regions need to support the arts and enrich the cultural landscape, in order to create environments which attract and foster creativity and build strong communities.</p>	<p><b>'Budget for the arts'</b></p> <p>A significant share of the urban budget allocated to the arts will enable artists to be engaged in all major project teams, and enable off-beat spaces to be made available for artists' studios and for other cultural production.</p>
<p><b>Natural capital</b></p> <p>It is imperative that in future the natural systems of a region are understood, conserved and restored as urbanisation proceeds.</p> <p>Maximising biodiversity in a rapidly urbanising region requires a landscape framework to be designed based on ecological science, before infrastructure development begins here.</p>	<p><b>'Landscape first'</b></p> <p>Define the regional landscape framework and plan it prior to urbanisation, to protect and restore biodiversity.</p>	<p><b>Mobility at all scales</b></p> <p>From local high-quality pedestrian space to international bullet trains, liveable cities provide high mobility without compromising equity of environmental quality.</p> <p>In the Td urban living areas of rapidly urbanising regions, the quality of the pedestrian environment should come first, with all other modes, including private cars, performing their optimal role and maximising their safety.</p>	<p><b>'Node for all modes'</b></p> <p>All modes connect seamlessly in a purpose-built environment integrated into the heart of Td urban living areas. See the Diagram Node for all modes.</p>
<p><b>Local energy</b></p> <p>Urban areas should maximise the local generation of low-carbon energy, through the efficient use of local energy resources.</p> <p>All rapidly urbanising regions have a unique endowment of potential energy resources distributed unevenly across the region, which can be fully employed only if researched, mapped and conserved ahead of development.</p>	<p><b>'Map the energy'</b></p> <p>First map the potential wind, wave, hydro, solar, biomass, geothermal and other energy resources, to prevent their destruction and to ensure that urbanisation makes the most of these resources.</p>	<p><b>Actively engaged citizens</b></p> <p>Liveable cities foster health and community connectedness by providing multiple destinations and opportunities within walking and cycling distance of where people live, work and play.</p> <p>Encourage the business in rapidly urbanising regions for important urban functions to be integrated and well-matched, the many dimensions of 'daily life' should be to be located, and where possible integrated, in places of high accessibility.</p>	<p><b>'Urban playground'</b></p> <p>Plan the new retail centres to fully integrate commercial activities with public areas, social spaces, entertainment, sports and active recreation.</p> <p>See the Diagram Urban playground.</p>
<p><b>Urban agriculture</b></p> <p>Food production, and agriculture generally, should be integrated through the urban environment.</p> <p>Maximising the local food production potential and urban living reduces energy use, improves urban metabolism, connects daily life and improves well-being.</p>	<p><b>'Productive landscapes'</b></p> <p>Use food plants for urban landscapes, public gardens, street trees and interior uses of land banks.</p>	<p><b>Equity and social mix</b></p> <p>Liveable cities improve life chances, health status and well-being by increasing social cohesion, inclusion and income inequality.</p> <p>Widening and flattening provides competing accessible activities that 'equality is better for everyone' (2010). We need the best of housing or income and opportunity in family well-planned use to, mix in rapidly urbanising regions can improve levels of trust and well-being.</p>	<p><b>'People to people'</b></p> <p>Intermix in many ways to ensure that each Td urban living area has the broadest mix of employment types, income levels and cultural backgrounds, so that the area responsibility reflects the demographics of the whole region.</p>
<p><b>Strategically certain, tactically flexible</b></p> <p>Liveable cities need strong strategies for the large scale patterns and networks, with greater creativity, flexibility and responsiveness at the smaller scale.</p> <p>The planning of rapidly urbanising regions is often hampered by weak zoning, regional frameworks, but defined local plans and rules, which are often used to simplify or standardise local development, usually by suppressing land uses which might have negative impacts.</p>	<p><b>'Mix to the max'</b></p> <p>Planning controls should be based on a land use but an effects or performance, to encourage innovation and to allow every kind of use-impact use to become part of a rich urban living ecology.</p>	<p><b>Corporate citizenship</b></p> <p>Large corporations can play an increasingly creative role – through their products, their operations and their partnerships with governments and communities – to help make cities liveable.</p> <p>In rapidly urbanising regions, corporations can be instrumental in driving innovation and raising standards through their own development and through direct relationships established with a local community for mutual benefit.</p>	<p><b>'Business to cities'</b></p> <p>Corporations and large agencies each form a close relationship with a community by adopting a Td urban living area to better understand rapid urbanisation, to gain insight into daily life, to test innovations and to assist the local community.</p>

# Example 1: Singapore, Liveable Cities in a Fast Urbanizing World for Philips Centre of Liveable Cities





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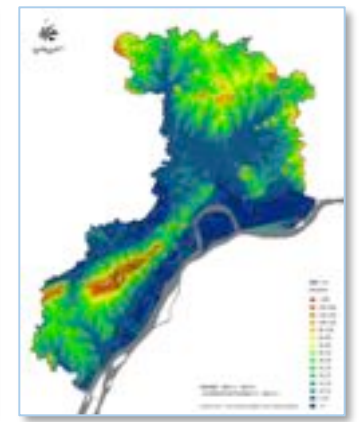
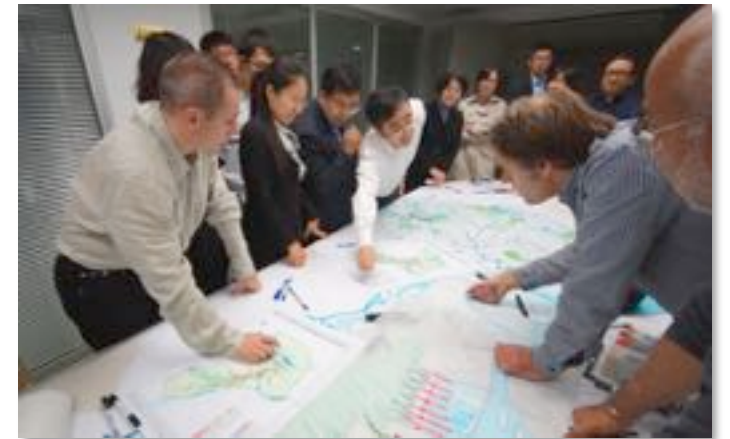
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Example 2: Nanjing, eight principles for the Jiangbei New District, urban development for 4 million inhabitants





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**Example 3: West Bank and Gaza, Visioning Workshops on Spatial Planning for the State of Palestine, UNDP and UN-Habitat**



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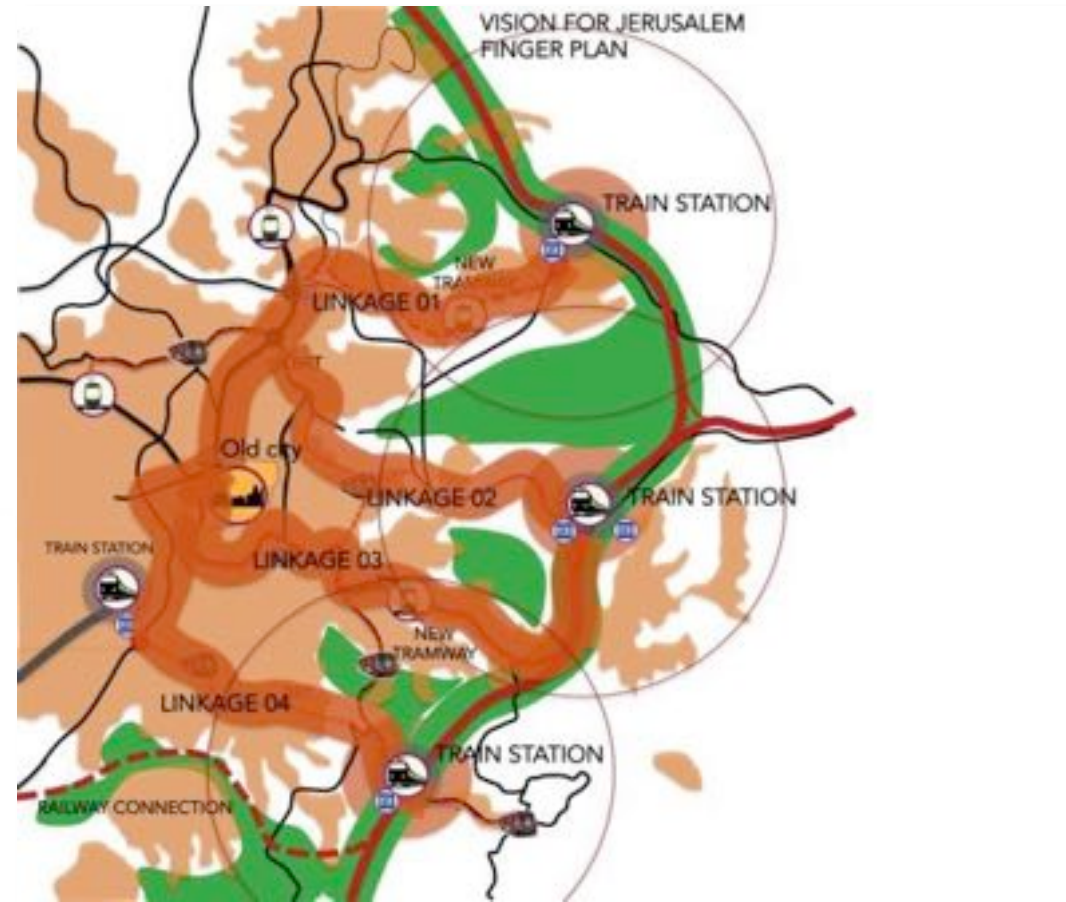
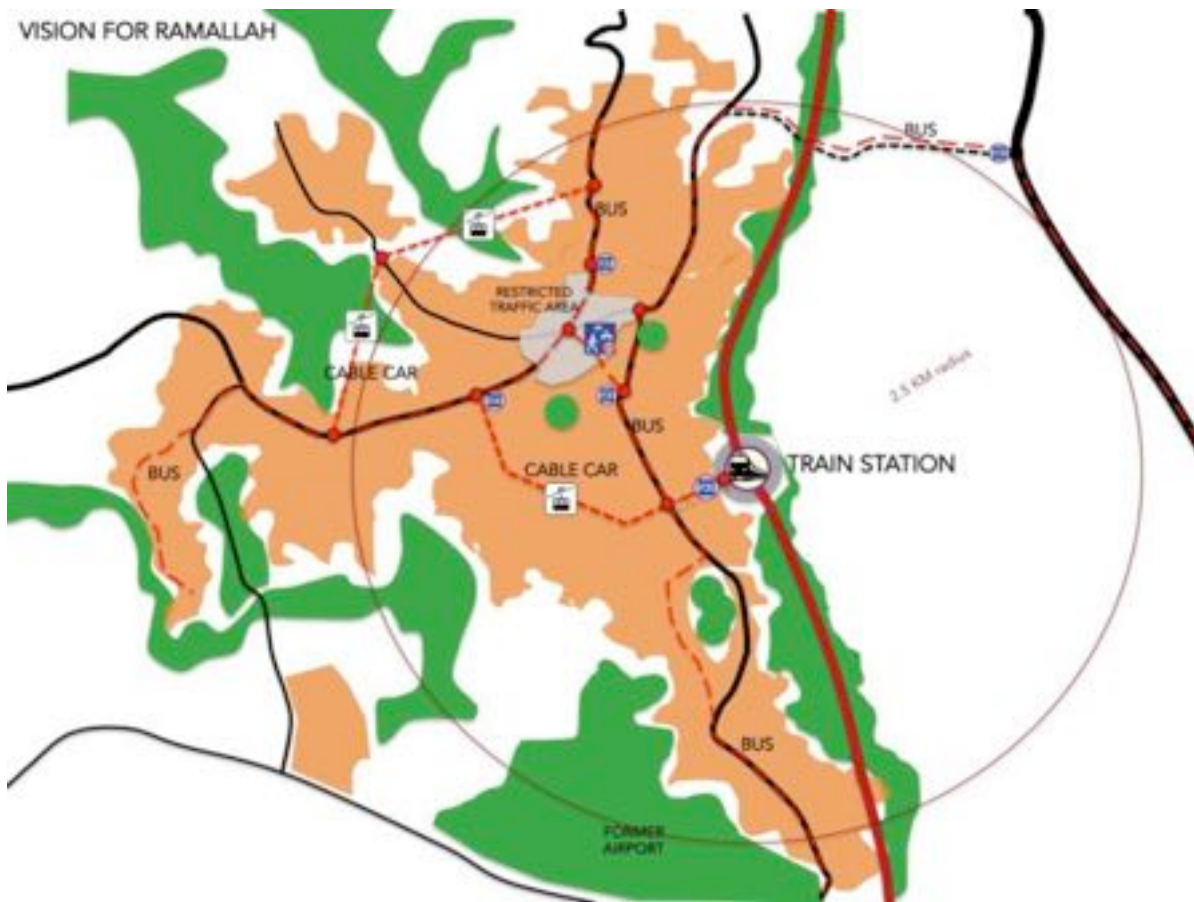
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January 2016: Scoping mission and field trips in and outside Kabul for UN-Habitat and Ministry of Urban Development Affairs





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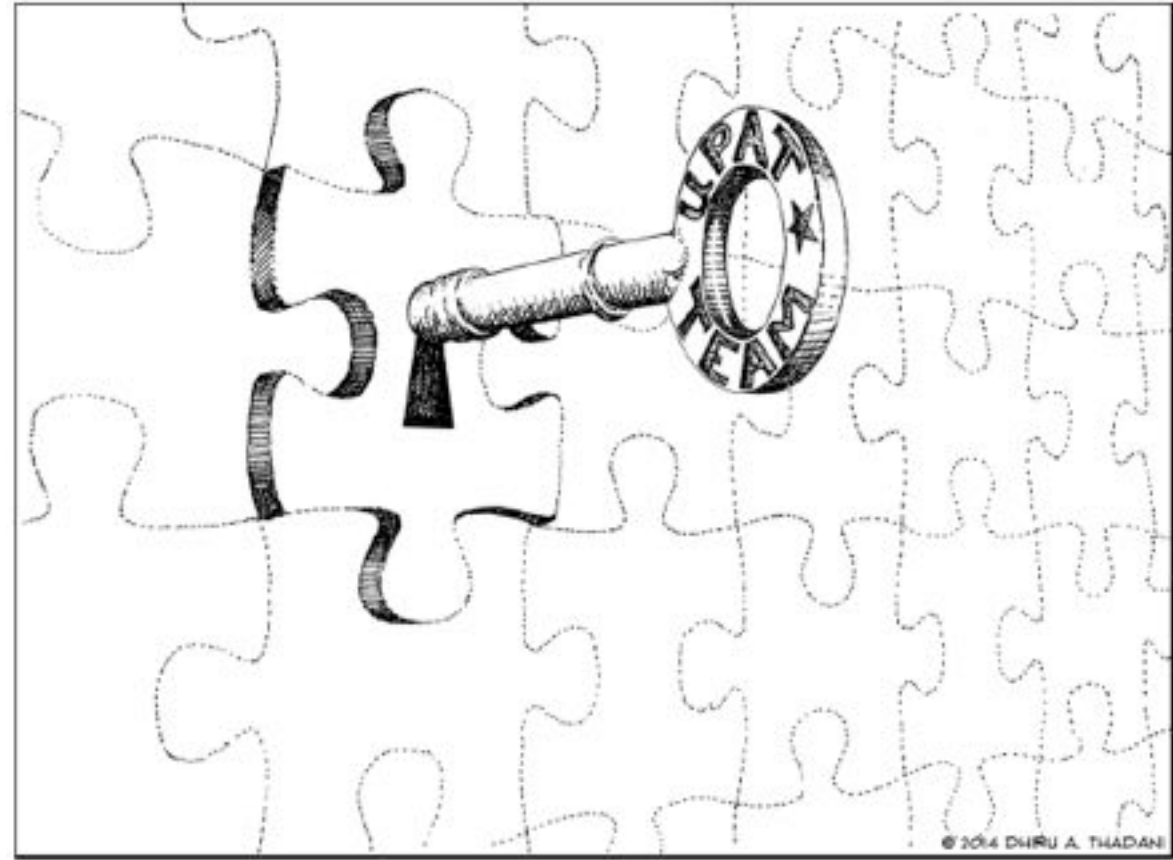
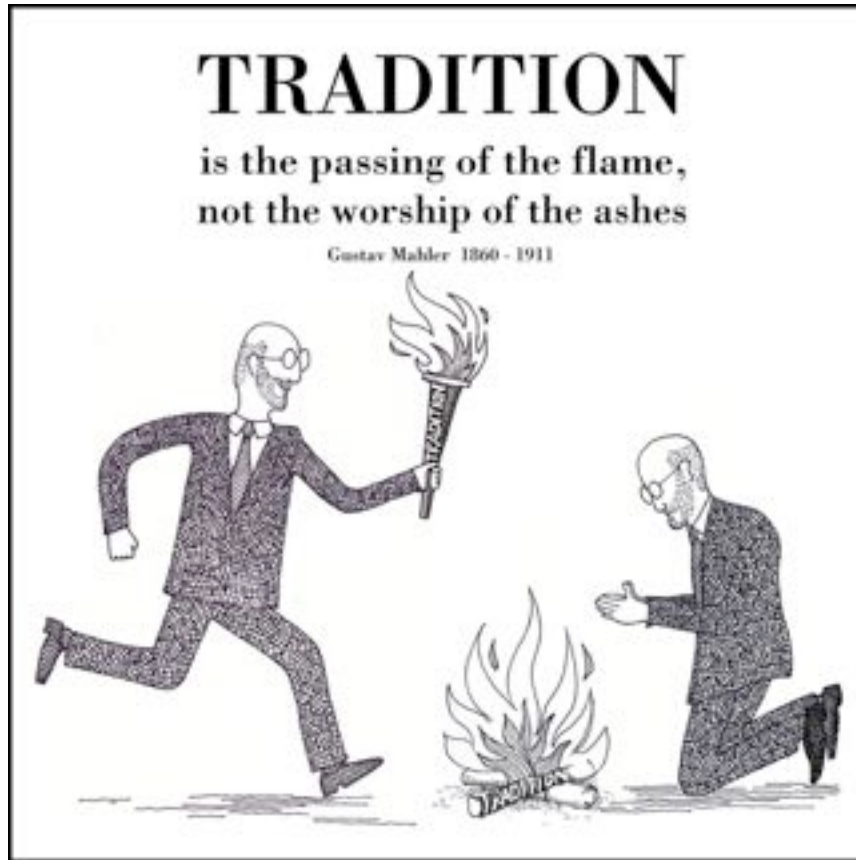
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## Key challenges

- There is and will be a huge demand for and interest in how to rapidly build, transform and rebuild cities
- Themes for the future: energy, water, health, food security, information and communication technology, identity
- Content, processes and the roles of actors and stakeholders in the urban planning profession change rapidly
- The urban planning profession should reinvent itself, join forces and take a **more active or activist position** in the planning of cities





Policy and practical recommendations





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# UPAT Urban Planning Advisory Team

International Society of City and Regional Planners  
"Knowledge for Better Cities"

Typical Process	
1. Identify Project & Local Coordinator (Local Representative)	2. Review & Approve Programme Proposal (SOCARP Local Coordinator)
3. Assign Team Leader (SOC VP & Local Coordinator)	4. Review & Submit Service Proposal (SOCARP Programme Committee)
5. Assign Young Planners (Local Coordinator & Team Leader)	6. Conduct Program (Urban Planning Advisory Team)
7. Approve & Publish (SOC VP & Local Coordinator)	8. Review & Publish (SOCARP Programme Committee)

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ISOCARP is a global, independent, multi-disciplinary organization of professionals (architects, urban planners, landscape architects, etc.) who are committed to the development and improvement of the built environment.

**UPAT**  
The objective of an ISOCARP Urban Planning Advisory Team (UPAT) is to offer the extensive planning knowledge and experience of ISOCARP members to provide expert and independent advice to work and participate in a particular urban or regional topic.

**Projects**  
The UPAT programme provides and stimulates the active cooperation between city and regional planners and experts from various regions and countries to work on common urban planning problems and to create a stimulating strategy for better life.

**Connecting Cities**  
The UPAT programme promotes and stimulates the active cooperation between city and regional planners and experts from various regions and countries to work on common urban planning problems and to create a stimulating strategy for better life.

**Team Members**

**SOC VP / ISOCARP's Vice President** is in charge of the program and represents ISOCARP to the local/regional authorities and all interested parties. The VP defines the scope of the programme and coordinates with the local/regional authorities.

**SOCARP Local Coordinator**: The ISOCARP member that is proposing the UPAT will usually be in charge of the general definition of the project, before and during the execution. It includes local coordinators.

**Team Leader**: Considering the size of expertise of the UPAT subject, the UPAT will be managed in the field as a team-leader. The team-leader is responsible for the selection and final report presentation.

**Young Planners**: Experts on relevant subjects will be selected to collaborate with the team leader. The selection criteria include: relevant experience, motivation, and ability to work in a team.

**ISOCARP**  
International Society of City and Regional Planners

ISOCARP is a global, independent, multi-disciplinary organization of professionals (architects, urban planners, landscape architects, etc.) who are committed to the development and improvement of the built environment.

**UPAT**  
The objective of an ISOCARP Urban Planning Advisory Team (UPAT) is to offer the extensive planning knowledge and experience of ISOCARP members to provide expert and independent advice to work and participate in a particular urban or regional topic.

**Projects**  
The UPAT programme provides and stimulates the active cooperation between city and regional planners and experts from various regions and countries to work on common urban planning problems and to create a stimulating strategy for better life.

**Connecting Cities**  
The UPAT programme promotes and stimulates the active cooperation between city and regional planners and experts from various regions and countries to work on common urban planning problems and to create a stimulating strategy for better life.

**Team Members**

**SOC VP / ISOCARP's Vice President** is in charge of the program and represents ISOCARP to the local/regional authorities and all interested parties. The VP defines the scope of the programme and coordinates with the local/regional authorities.

**SOCARP Local Coordinator**: The ISOCARP member that is proposing the UPAT will usually be in charge of the general definition of the project, before and during the execution. It includes local coordinators.

**Team Leader**: Considering the size of expertise of the UPAT subject, the UPAT will be managed in the field as a team-leader. The team-leader is responsible for the selection and final report presentation.

**Young Planners**: Experts on relevant subjects will be selected to collaborate with the team leader. The selection criteria include: relevant experience, motivation, and ability to work in a team.

For more information on ISOCARP and UPAT, please visit the website of [www.isocarp.org](http://www.isocarp.org)

# UPAT Programme

- 4-6 weeks for the Site Visit, Scope of Work, Terms of Reference, Budget and Planning, Call for Candidates
- 4-6 weeks for Team Hunting and for Selecting a Team with clear roles
- 1 week for the UPAT Workshop
- 4-6 weeks for every second or third Workshop
- 4-8 weeks for a Report or a Magazine
- Trends: Capacity Building and Intensive Training, Co-Creation and Co-Production
- Experience: Mixed teams are most successful and productive

**PLAN** **ISOCARP**  
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**Issue 2** November 2015

# Gaza

Planning for the State of Palestine

Creating productive places

From quick urban interventions to ecological systems

Sports, art, food and the culture that defines a city

ISSN 2414-2840



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- We do the workshops and training programmes for our members and to generate an income for ISOCARP
- It is not a charitable activity
- We receive 40-50 applicants on every Call for Candidates
- We select new and veteran team members to pass the flame. The best can become team leaders and rapporteurs
- The collateral effect is that we have a worldwide pool of 100+ active and experienced planning professionals







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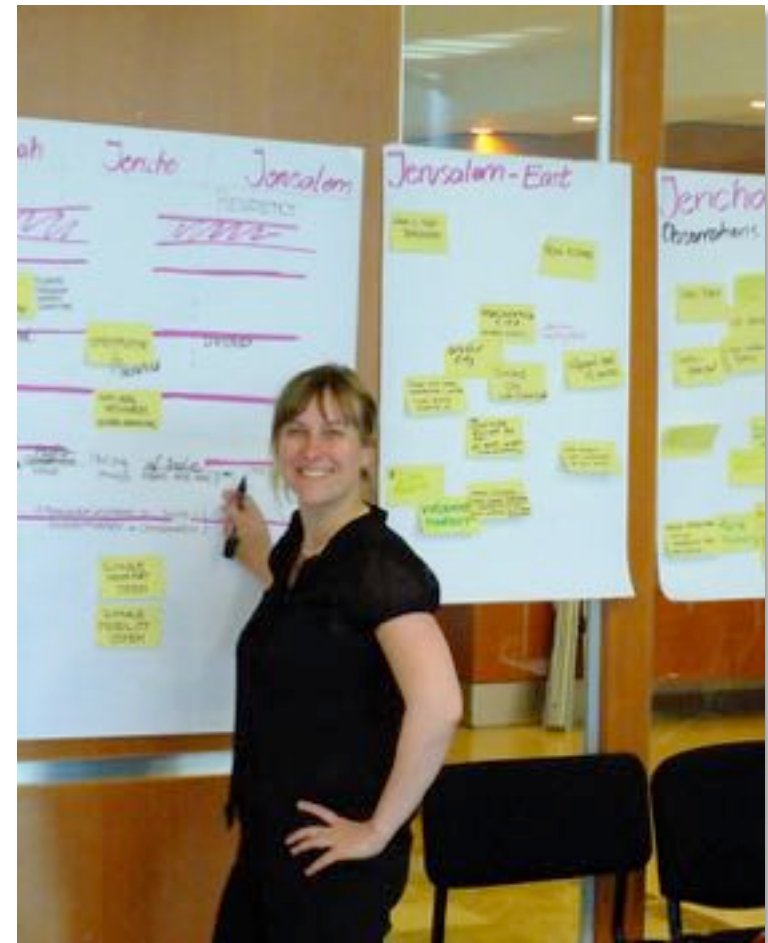
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- Planning and transformation of cities need to be high on the political agenda as successful and adaptive cities are motors of the economy
- Connect Cities and stimulate the exchange of knowledge and experience
- Focus on the 'Next Generation' of planners: 'innocence' is much more effective than 'seniority'
- Offer Young Planning Professionals the opportunity to travel, to interact and to gain experience in other cities.







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**URBAN  
THINKERS  
CAMPUS**  
THE CITY WE NEED

A circular logo composed of many small colored dots in shades of red, orange, yellow, green, and blue.  
**WORLD  
URBAN  
CAMPAIGN**

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What the role of urban planners and designers in the present age of smart cities? That is to take a more active position.





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What can we learn from other professionals, like doctors, actors and chefs? That is to take a more active position.





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What is our role in addressing urban challenges and contributing to urban solutions? That is to take a more active position.





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52<sup>ND</sup>  
ISOCARP  
CONGRESS  
12 - 16 SEPTEMBER 2016  
DURBAN, SOUTH AFRICA

"CITIES WE HAVE VS. CITIES WE NEED"



Thank you for your attention. I suggest we meet again in Durban 12-16 September, 'The Cities We Have vs. The Cities We Need'