

## Minutes of the 2020 Annual General Meeting

The Annual General Meeting of the members was held on 10 November 2020 at the ISOCARP Secretariat in The Hague, The Netherlands and attended largely online due to restrictions of physical gathering as result of the pandemic COVID-19 disease. The meeting was started at 14:00 Central European Time and ended at 17:00. The online meeting was held on the zoom platform and was recorded. The participation list and chatbox were extracted and filed.

The meeting was attended by in total 211 persons of which 4 members in person and 144 members online. In person: Monica Overtom, Anna Klimczak, Federico Aili and Sindi Haxhija. Online: see Annex A. As Non-Members attended 63 persons: see Annex A.

The meeting was chaired by the Martin Dubbeling, President of the Society.

### 1. Opening of the Annual General Meeting

The President welcomed and thanked the members present and opens the AGM. He asked all participants to unveil their true name and after checking against the membership list, a quorum of more than 60 was confirmed.

All the essential documents required for the AGM, including the Minutes of the last AGM Meeting in Jakarta, the Annual Report, the Annual Accounts and the proposed Budget were available on paper in the Secretariat and online available on the ISOCARP website. All members received multiple mails to announce the AGM and inform about the essential documents for the AGM.

The President thanked all participants to join this AGM in large numbers – the largest AGM ever up to date. The President apologies in case any member experienced any inconvenience due to a late charge of the online meeting platform.

### 2. Minutes of the 2019 Annual General Meeting

The 2019 Annual General Meeting was held in Jakarta on 11 September 2019.

It was **MOVED** by Martin Dubbeling and seconded by Frank D'hondt:

**THAT the Minutes of the 2019 Annual General Meeting be approved.**

**67 members voted YES and 15 ABSTAIN**

**The motion is CARRIED**

### 3. Report of the Board for 2018-2019

The President pays tribute to deceased members including Jef Van den Broeck, Estefania Chavez Barragan, former Vice President Federico Malusardi and most recently former Secretary General Alex Macgregor.

The President passes the floor to Frank D'hondt, Secretary General, who presented the [Annual Report](#) of the Board for the precedent year. The Secretary General started the presentation by referring to the exceptional circumstances of the past fiscal year, due to the COVID-19 pandemic disease and the stand-still in over-ground and in-person activities since March 2020. The Secretary General presented the Annual Report 2019-2020 on behalf of the other members of the Board. He argued that despite the de facto lock-down situation, the Society was able to conduct more planning activities than ever before, thanks to intensified and more advanced use of ICT. The Secretary General thanked all the members that have contributed to ISOCARP's resilience during the pandemic, including all new members of the new Scientific Committee, the curators of Cyber Agora and Cyber Planners Lab, the coordinators of the Community of Practices and last but not least the General Rapporteurs and members of the Congress Team. General Rapporteur Piotr Lorens clarifies that this year's Congress Team will also take care of next year's Congress and that vacant positions can be filled through an open call to the members. Piotr also thanks the Secretary General for his co-lead on organizing our first entirely virtual World Planning Congress. The Secretary General concludes his presentation by referring to both the Annual Report already available on our website and the slideshow that will be made available soon after. President conveys an update on the membership numbers: with 12 more now members we have 704 members while there are still some pending applications. President also mentions the figure of 240 paying registrations for our first virtual Congress, generating more than 25k Euro revenue, while some more registrations are expected to come in.

It was **MOVED** by Frank D'hondt and seconded by Martin Dubbeling:

**THAT the Annual Report 2019-2020 be approved.**  
**90 members voted YES and 4 ABSTAIN**  
**The motion is CARRIED**

#### 4. Annual Report of the ISOCARP Secretariat 2019-2020

The President presented the annual report of the Secretariat (previously referred to as the Head Office), including thanking staff members that terminated their contract. David Struik ended his contract end of June but volunteered to help us out on managing the move to a new office as the city of The Hague terminated all rental contracts in our current office building. Tjark Gall recently left the Institute to focus on his PhD in Paris and his successor, Gisela Garrido Veron, currently on an EU training course will re-join us in 3 months' time.

#### 5. Annual Accounts 2019-2020

The president presented the Annual Accounts for the year 2019-2020, described the statement of income and financial result, together with the assets and the liabilities. The financial year had a negative result of € - 60.000. Nevertheless, the present financial situation of ISOCARP is stable and safe. The loss is caused by 1) less and lower membership fees and 2) cancelled and postponed YPP and UPAT workshops due to the COVID-19 pandemic. This resulted in a smaller donation from the Institute than foreseen in the 2019-2020 budget. ISOCARP Society has received € 24.000 in COVID-19 relief funding from the government of The Netherlands in 2019-2020.

It was **MOVED** by Martin Dubbeling and seconded by Frank D'hondt:

**THAT the annual accounts and financial statement 2019-2020 be approved.**  
**85 members voted YES 10 ABSTAIN and 3 NO**  
**The motion is CARRIED**

## 6. Report of the Board for the Budget 2020-2021

The president described the Budget 2019-2020 and the expected income from different sources. For 2020-2021 we expect that we will again have a negative result of € - 66.000 as the Board is convinced that for the future of ISOCARP and in the midst of the COVID-19 pandemic, we must invest in membership activities, a new website, a Communications Assistant and an Office Manager in support of the Congress Director. However, ISOCARP Society may expect to receive more COVID-19 relief funding in 2020-2021. Overall, our assets (capital) can absorb the proposed budget deficit with the prospect of recovery the following years.

Martina Juvara agrees in principle with the budget but would like to see a longer prospect on recovery post COVID19, in particular to justify investing in a new Office Manager. The President expresses confidence for the future as we have – for the very first time in our history – a budget outlook for the next two Congresses in respectively Doha and Brussels. Strengthening our Secretariat is needed to cope with the ‘new normal’ of multiplied online events, a rolling Congress organization, reaching out to our partners and sponsors, rebuilding our acquisition of YPP’s and UPATs. That is why we need more support on communications and an Executive Director or Congress content manager.

Guy Vloebergh believes the budget is probably too optimistic as the pandemic is still ongoing and suggests – as done before at the Bodo AGM – that the new Board will appoint a Treasurer. The President argues that legally we don’t need a Treasury, but I will accept if the new Board wishes to appoint a Treasurer that will be responsible for all the spending - ultimately the entire Board is responsible for the management of the budget. Didier Vancutsem seconds Guy Vloebergh and advises a more conservative budget to reserve 150k Euro for the cash-flow on salaries. Manfred Schrenk congratulates the President but believes we need ‘money-making people’ to address the financial challenges of the Society. Olga Chepelianskaia considers the budget as moderate for an international organization and the focus should not be reduce costs on an ad hoc basis but rather see how we can regenerate new revenue. The Presidents reminds the current pillars of revenue: a) membership fees - which we have lowered at Bodo AGM to a flat fee of 54 Euro for individual members – b) sponsors and donations (including Institute) c) Congress and d) Awards.

It was **MOVED** by Eric Huybrechts and seconded by Tristan Laurent Morel

**THAT the members of the International Society of City and Regional Planners, mandate the new Board to reconsider the budget 2020-2021, and elaborate a consistent strategy of activities with members consultation at large, together with reasonable budget, income and proposed expenditures. Assuming that the consequences of the COVID-19 pandemic have their effects and impact on all ISOCARP activities, the new budget and strategy of activities should be presented again for adoption to the members at the latest on January 31st, 2021.**

**69 members voted YES 13 ABSTAIN and 15 NO  
The motion is CARRIED**

The President announces that an additional General Meeting was already planned for 2 February 2020, as part of the World Planning Congress, and suggest presenting the revised budget on that day.

Daniele Vettorato suggest an alternative motion: "We, the members of the International Society of City and Regional Planners, approve the budget 2020-2021 with reserve and mandate the new Board to revise the budget every 3 months according to the evolutions of the Covid-19 pandemic situation."

The President argues that a regular revision of the budget will be needed anyway.

## 7. Annual Accounts for 2018-2019 Institute

The President presented the draft accounts 2018-2019 and draft budget 2019-2020 of the ISOCARP Institute, explaining the current financial process and accounting challenges of the ISOCARP Institute. More information of the activities of the Institute can be read in the Annual Report of the Institute.

## 8. Strategic Forecast

The Secretary General presented a Strategic Forecast 2020-2021, with the invitation for the next Board to fine-tune into a Strategic Plan. The ambition is to come out stronger on the other side of the pandemic crisis – which will require sustained if not increased efforts. Further improvements will be required for the coordinated governance of Society and Institute, while our Secretariat needs to be well resourced to ensure the smooth execution of all ISOCARP activities that are prioritized by the Board. If we cannot strengthen the Secretariat, we might have to reduce our (cyber) activities and scale down our ambitions, including our growing recognition by relevant global players, which need to be underpinned by a clearer partnership strategy. The Board also intends to further its ambition to reach out to the planning needs of deprived communities in both Global North and South – hence the appeal for a barefoot-placemaking and planning training component in our menu of planning activities and services (Global Planning Aid). Furthermore, the next Board needs to focus on 'Planetary' as the combined platforms of websites (Society, Congress and Institute) and related social media outlets. The Society website is outdated and needs an entirely new platform, without squandering the legacy of the current website. Finally, the ambition is to increase membership from 700 to 1000 and ensure more smooth renewal of membership.

The President adds that we can expect the next Board to fine tune this Strategic Forecast into a fully-fledged Strategic Plan that can be presented to the members at the General Meeting on 2 February 2021.

## 9. Results of the Vote on President-Elect and Board Members

The President presented the election process, the candidates for the election of the position of President-Elect (2 in total) and the vacant Board members (29 in total), and, with the support of Board member Ana Peric who monitored the entire election procedure, presented the election results to the attendees.

Total number of casted votes for the presidential elections: 289 of 704 (41%)

Elected as President-Elect: Pietro Elisei, Italy/Romania with 178 votes.

The second candidate, Pirouz Hanachi, Iran had 111 votes.

Elected as Board members: Zeynep Gunay (Turkey), Milena Ivkovic (Serbia/Netherlands) and Daniele Vettorato (Italy) have been re-elected. Shi Nan (China), Elisabeth Belpaire (Belgium/Switzerland), and Eric Huybrechts (France) have been elected as new Board members.

The runners up in the election as Board members were: Juanee Cilliers (South Africa), Madina Junussova (Kazakhstan), Michael Stott (Australia), Hongyang Wang (China), Pirouz Hanachi (Iran), Sebnem Hoskara (Cyprus), Kanu Kingsley (Nigeria), Rajendra Kumar (India), Tijana Tufek-Memisevic (USA), Ntombenhle Ndwandwe (South Africa), Johan van den Berg (Belgium), Rudger Smook (Netherlands), Garfield Hunter (Jamaica), Yifan Yu (China), Roy Adams (France), Islam Bouzguenda

(Oman), Tanvi Grover (India), Gero Suhner (Germany), Solvere Lim (Singapore), Kristof Van Assche (Canada), Khairul Nisa Haron (Malaysia), Abdul Husaini (Nigeria), and Nguyen Do Dzung (Singapore).

The President acknowledged the work and engagement of the three leaving Board members Jeremy Dawkins, Malgorzata Hanzl and Sebastien Goethals. He thanked them for their great contribution to the Society and hope they can be celebrated in-person at our next Congress in Doha.

The Presidents congratulates the new President-Elect and the re-elected and elected new Board members.

## 10. Any Other Business

The President announces that the first meeting of the new Board is planned for this Friday, 13 November 2020, at 8AM CET. The President asks the new President-Elect to take the floor.

President-Elect Pietro Elisei would like to thank all members for his election and states that the Society never was in a position as now with so many open perspectives and that we will need to improve a coordinated governance by Society and Institute as two sides of the same coin. We also will need to strengthen intercultural and inter-generational dialogue. The President is looking forward matching the visions of the outgoing and incoming presidents before the next General Meeting.

The President presents a [digital whiteboard](#) prepared by the Secretariat, including most if not all the substantive comments that were posted in the chatbox of this zoom-meeting. This includes questions related to the Institute, to a better regional presentation of African planners etc – see Annex B.

Olga Chepelienskaia empathizes the need to clarify the relation between Society and Institute: what is it that the Society wants to do and offer its members if the UPATs are no longer executed by the Society. The Presidents reassures this will be a priority for the next Board. The President reminds that the reason for diverting UPAT's to the Institute is of a fiscal nature not to lose the tax exempted 'ANBI' status of the Society. Elisabeth Belpaire suggests it would be good and important to also present at General Member Meetings an overview of project contributors of the Society (such as MSRL, mentor programme, co-author GSNUPP report, etc.) done by ISOCARP members on a pro bono basis. The president accepted the suggestion. The Presidents accepts the suggestion. Manfred Schrenk advocates to maintain ISOCARP Society as an open platform to exchange knowledge and visions on the sustainable or liveable city. Grant Duckworth: we could bring some circular economy principles into ISOCARP's future management. Vinesh Chintaram: if we want to reach out to all African planners, we might need to include French as communication language. More in general, I could support ISOCARP in mobilizing more participation of African planners in ISOCARP. The Secretary general welcomes his commitment. Sebnem Hoskara: congratulations to the new Board members and asks if the Society and/or Institute can establish collaboration agreements with universities and research centers. She also suggests adding a section to the Newsletter open for members to present their relevant activities – e.g. 'News from the Members'. The President refers to the announced need for a website that will allow better member to member communications. Eric Huybrechts: we should develop more global partnerships to advocate the role of planners in sustainable development.

The Secretary General suggest that the new Board will go through all remaining postings on the miro whiteboard, seconded by the President. The Secretary General asks all members to reserve 2 February in the agenda for the ISOCARP World Café and a follow up General Meeting.

The President declared the meeting closed at 16:50 CET.

*Endorsed by the Board on 4 December 2020*

  
 **ISOCARP**  
Knowledge for Better Cities  
International Society of City and Regional Planners  
Laat van inwerfvoort 70 | 2017 AN. The Hague, The Netherlands | [info@isocarp.nl](mailto:info@isocarp.nl)

Frank D'hondt  
Secretary General

21 December 2020

Confirmed by the General Meeting

Date

## Annexes

- A AGM Participation List
- B Chatbox/Miro Whiteboard

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## ANNEX A - AGM Participation List

### MEMBERS (144)

Abdelwehab Wehab	Gary Brett Clavio	Sabina Mujkic
Abdul Hussaini	Guy Vloebergh	Sajjad Sharifi
Aileen Austria Medel	Hangwelani Hope Magidimisha	Sally Torres
Alexander Antonov	Hendricus Andy	Saskia Spijkerman
Alexandros Tsavdaroglou	Hilmar Von Lojewski	Serin Geambazu
Ali Alraouf	Hong Geng	Sheila Conejos
Alice Benshak	James Reilly	Sindi Haxhija
Amos Brandeis	Jean-Luc Schepmans	Siniša Trkulja
Ana Peric Momcilovic	Jeremy Dawkins	Śławomir Ledwoń
Anastasia Paparis	Jesus Garate	Stephan Reiss-Schmidt
Andis Kublačovs	John Echlin	Tijana Tufek-Memisevic
Andreas Schneider	Juanee Cilliers	Tjark Gall
Angelika Namdar	Judith Ryser	Tristan Laurent Morel
Anifowose Titilayo	Kate Holmquist	Ulrich Graute
Ann Bogan	Kerri Farnsworth	Zeynep Günay
Anna Kierzkowska	Keter Kipkemoi Willy	Zina Ruzdic
Anna Klimczak	Knut Felberg	Adriadi Dimas
Athanasios Yfantis	Laura Verdelli	Aishwarya Talluri
Aurobindo Ogra	Lorraine Gonzales	Amanda Dian
Awais Piracha	Luigi Cipolla	Angelique Chettiparamb
Belinda Yuen	Mairura Omwenga	Anita C. Jakkappanavar
Bruce Stiftel	Małgorzata Hanzl	Ayaa Almahal
Catarina Camarinhas	Manfred Schrenk	Beatrice Hati - Eur NI
Daniele Vettorato	Marcin Wojciech Sliwa	Cesar Wagner
David Green	Marie Deketelaere-Hanna	Davide Ponzini
David Struik	Markus Appenzeller	Dayinta Pinasthika Nua
Deandra Navratil	Martin Dubbeling	Dilara Kuş
Didier Vancutsem	Martina Juvara	Dimas Muhammad Fachryza
Dirk Engelke	Matej Nikšič	Heba Tannous
Duduzile Ndwandwe	Mindong Ni(Jackie)	Holly Pearson
Dushko Bogunovich	Ming-Chun Lee	Kejt Dhrami
Dzung Nguyen	Mohamed Hawas	Michael Karassowitsch
Edeliza Macalandag	Mokolade Johnson	Milène Deneubourg
Eden Tekpor	Mubushar Hussain	Mukhlis Silmi Kaffah
Edith Chinwe Pat-Mbano	Mustika Anggra	Negar Salehi
Elias Abou Mrad	Nasim Iranmanesh	Nikhil Shah
Elias Beriatos	Nataša Pichler-Milanović	Prabh Bedi
Elisabeth Belpaire	Nicole Wirz	Reem Bou Hamdan
Elizabeth Reynolds	Olga Chepelianskaia	Sakshi Dhruve
Eric Huybrechts	Olusola Olufemi	Sebnem Hoskara
Ernst Drewes	Paul Reynolds	Shaurya Chauhan
Evren Ulker Kacar	Peter Jonquiere	Shubhajit Bagchi
Farzeen Khundkar	Peter Keller	Valeria Cartesleal
Federico Aili	Peter Newman	Vinesh Chintaram
Fernando Alves	Pietro Elisei	Yi Zhang
Frank De Mulder	Piotr Lorens	Alfredo Corbalan
Frank D'hondt	Rajendra Kumar	Sandrine De Meyer
Gamuchirai Mutezo	Rey Ramos	Shi Nan
Garfield Hunter	Rolf Schütt	
	Ronald Bednar	

## NON-MEMBERS (63)

Abdulghani Bayram  
Abdulrahman Al-Mana  
Antonella Maria Eugenia  
Contin  
Augusto Mendoza  
Barbara Zgórska  
Camilla Ween  
Chen Yan  
Chengcheng Liu  
Christian Anthony Castillo  
Dani Lacatusu  
Dwitantri Rezkiandini Lestari  
Nua  
Elma Barker  
Fauziah Nua  
Fawzia P. Insani Nua  
Firas Mourtada  
Flavio Jose Nery  
Heba Solman  
Ilya Zalivukhin  
Ishaq Rochman  
Iulia Bodoloaca

Jati Pratomo Nua  
Jia Yen Lim  
Jiajia Li  
Joseph Myoya  
Krishen B.  
Laura Ginisty  
Laura Petrella  
Liuchang  
Liuxin  
Maja Aßmann  
Mariana Saraiva M P  
Marin Andreea Diana  
Mikhail Mishakov  
Miruna Andreea Sava  
Miruna Draghia  
Mirza Permana Nua  
Mosunmola Coker  
Moulay Chalal  
Muskan  
Nacer Bezai  
Ndumiso Zondo  
Olga Etincelle

Qian Zhao  
Rachmatika Nua  
Ricardo Moura  
Safa Dalli  
Saptiwi  
Sebastian Lange  
Soni Agustian Nua  
Steffen Lehmann  
Sue Reimer  
Tanvi Grover  
Tika Tanjung Nua  
Tri Saptiwi Nua  
Valentina Galiulo  
Victor Dumitru  
Vijaica Andrada  
Yang Junyan  
Yexuan Yang  
Yosra Malek  
Yue Zeng  
Zaiyu Fan  
Neeanne Balamiento

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## ANNEX B - Chatbox/Miro Whiteboard

14:03:23 From Sławomir Ledwoń : Hello to everyone from Doha, Qatar! Sławek  
14:03:25 From Knut : Knut Felberg. Greetings from Southern Norway.  
14:03:46 From Tristan Laurent Morel : Hello from Bordeaux, France !  
14:04:09 From Federico Aili : Welcome everybody! Please rename yourself with your full name. In this way we have the list of participating members. And don't forget to keep your mic muted if you are not speaking. Thank you very much!  
14:04:15 From Elisabeth Belpaire : Hallo, hello, bonjour, gruezi from Belgium and the Geneva area  
14:04:27 From Fernando Alves : Greetings from Portugal.  
14:04:40 From constant : Hello from Nairobi  
14:04:44 From Pietro Elisei : Buonasera from Rome  
14:05:06 From saskiaspijkerman : Greetings from Assen  
14:05:27 From Paul Reynolds & Elizabeth Reynolds : Hi from Paul and Elizabeth in sunny London!  
14:05:45 From olga\_etincelle@yahoo.fr : Sunny London? A miracle ))  
14:06:00 From Nataša Pichler-Milanović : Hello from Ljubljana, Slovenia  
14:06:02 From Evren Ulker Kacar : Hello from NYC!  
14:06:14 From Duduzile Ndwandwe : Hi from SA  
14:06:40 From Piotr Lorens : Hello from Poland!  
14:07:01 From Olusola Olufemi : Good morning everyone from Toronto, Canada  
14:07:12 From Siniša Trkulja : Greetings from Belgrade!  
14:07:29 From Tjark Gall : Hello everyone from Paris  
14:13:23 From Flavio Jose Nery Malta : Good day to you all! I'm Flavio from Brazil.  
14:13:55 From olga\_etincelle@yahoo.fr : I'm Delhi based, but in Barcelona right now ) Hello everyone!  
14:17:16 From Reynaldo Ramos\_Philippines : I got this email only: ISOCARP 2020 Congress: Your Agenda for Today  
14:18:10 From Rajendra Kumar, Director, SoA : Email : AGM – members can vote on motions – here's your personal LINK  
14:18:59 From Aileen Austria Medel : Ciao! from Italy  
14:20:30 From Reynaldo Ramos\_Philippines : Finally, I found it. Thanks  
14:22:05 From Prof Edith Chinwe Pat-Mbano : Good day to you all. I am Edith Chinwe Pat-Mbano from Nigeria.  
  
14:28:21 From Mohamed Hawas : Good afternoon everyone, Mohamed Hawas from Egypt, honored to join you in the annual general meeting.  
14:30:19 From Sabina Mujkic : Greetings from Ljubljana!  
14:38:13 From Anna Klimczak TECH : In terms of any questions regarding the presentation you can post them already here in the chat! We will save them for the end.  
14:39:23 From Piotr Lorens : Just a clarification to what Frank just said: the congress team stays in place till Doha Congress in 2021, unless someone wants to discontinue. In result we will have additional call for team members, but only for the EMPTY PLACES  
14:40:29 From VINESH CHINTARAM : Comments: Very few/no participation from Africa. i firmly believe we need to work on this.  
14:40:50 From VINESH CHINTARAM : No award, No Jury member.  
14:41:16 From Olusola Olufemi : Could Frank elaborate more on the shift to year long activity of the Society? Is it different from what already exists? Secondly, who or what determines the selection of deprived communities for barefoot training, benefitting from the Global Planning Aid? Thanks.  
14:41:41 From olga\_etincelle@yahoo.fr : Thank you for clarifying, Piotr  
  
14:41:56 From DR ABDUL HUSSAINI : Hi All, my name is Abdul Husaini, im from Nigeria, Africa.  
14:42:31 From olga\_etincelle@yahoo.fr : Agree for Africa, Vinesh!  
14:42:33 From Neeanne Balamiento : @Olusola - We will collect your questions and these will be addressed during the latter part of the meeting.  
14:43:12 From Hong Geng : When will the invoice of participants be issued  
14:43:41 From Zeynep Gunay : @Vinesh Chintaram, we have jury members from Africa in award committees. But yes you are right, for candidates, the word needs to be communicated more to attract submissions.  
14:44:26 From Neeanne Balamiento : @Hong Geng: Please direct your request for invoice via email to [overtoom@isocarp.org](mailto:overtoom@isocarp.org).  
14:45:40 From Hong Geng : Thank you  
14:48:37 From Tristan Laurent Morel : How can we join the communities of practice ?  
14:49:46 From Zeynep Gunay : @Tristan Laurent Morel, Dear Laurent, please visit the link, <https://isocarp.org/activities/member-activities/thematic-member-activities/>  
14:49:54 From Zeynep Gunay : You can find all necessary info for participation  
14:50:05 From Zeynep Gunay : Looking forward for your contribution!  
14:51:37 From Elisabeth Belpaire : Internat society of urban health ISUH  
14:51:55 From Apostolos Kyriazis : ISUH  
14:52:19 From Tristan Laurent Morel : Thanks  
14:52:29 From Tristan Laurent Morel : I must join the Urban Mobility CoP  
14:52:44 From Zeynep Gunay : Of course Tristan!  
14:52:48 From Zeynep Gunay : )  
14:55:06 From Sindi Haxhija : ISOCARP Institute Annual Report 2019-2020: <https://www.isocarp-institute.org/wp-content/uploads/2020/09/Annual-Report-2019-2020.pdf>  
14:57:01 From Ali Alraouf : I want to use the opportunity to invite all our friends here from the Middle East, Africa, Iran and Turkey to join the MENA CoPR. It will be a vibrant platform for all of us to visit our challenges and envision our future. All the best, Ali A. Alraouf  
14:58:18 From Aurobindo Ogra : ISOCARP should at least follow its members on Twitter :-).  
15:06:02 From Martina Juvara : Thank you Frank and ISOCARP Board - the amount of work and innovation in a 'year like no other' is truly impressive. Well done.  
15:06:28 From Rolf Schütt : I agree with Martina, fantastic work!  
15:06:53 From Aileen Austria Medel : well done ISOCARP Board  
15:07:13 From Didier Vancutsem : well done indeed!  
15:07:48 From Mubushar Hussain : Well done ISOCARP  
15:07:58 From Kerri Farnsworth : Fantastic news on the Doha support, and well done for enabling this!  
15:09:08 From Fernando Alves : Unfortunately, I have to leave the meeting due to academic commitments. I wish you all a very fruitful meeting.  
Frank, thank you very much for the excellent presentation.  
15:09:49 From Milena Ivkovic : Thanks to YOU, dear members, for supporting our Board work!  
15:11:04 From Elisabeth Belpaire : Yes, very much so. Great devotion, problem-solving and innovation  
15:11:22 From Ulrich Graute : Thanks Frank and team for the hard work.

15:11:25 From GT Mutezo : I share Fernando's gratitude. Great work team! Will continue to follow through the week's activities. Chat soon!

15:11:27 From Frank D'hondt SG ISOCARP : Members supporting Boards activities means a lot!

15:11:30 From Elisabeth Belpaire : ... to Frank and the board, and Isocarp The Hague team

15:12:26 From Sheila Conejos : Great efforts! Well done ISOCARP Board! Many thanks

15:12:32 From Reynaldo Ramos\_Philippines : As a new member from ASEAN region, very impressive performance! Well done to the Board...

15:13:13 From Daniele Vettorato : Welcome Reynaldo!

15:14:42 From Hendricus andy Simarmata : thank you for the great work, Frank and the secretariat team..

15:15:28 From Firas Mourtada : Hello, I am a new member from Lebanon; thanks to the board for the very active year. looking forward for further activities that bridges the globe with smart creative inspiring ideas for new sustainable urban future where planners take the lead.

15:16:40 From Daniele Vettorato : Firas, welcome, we count on you!

15:18:15 From Frank D'hondt SG ISOCARP : Welcome Firas - please talk with @Eric Huybrechts and @Dushko Bogunovicon Build Back Beter Beirut

15:20:33 From Ali Alraouf : Welcome Firas, I am looking forward to have you as a main pillar in the new MENA CoPR. Beirut's challenges are top of the list. Great to have you @Firas

15:20:56 From Elias Abou Mrad : Good day everyone

15:21:04 From Elias Abou Mrad : This is Elias from Beirut

15:21:18 From John Echlin : A challenging year for everyone, health-wise, socially, economically. Its inspiring to have international planners engaging positively and building towards the future. Go ISOCARP!

15:23:27 From Dzung Nguyen : Good day everyone, this is Dzung Do Nguyen from Singapore/Vietnam. I am looking forward to work with everyone to make ISOCARP stronger in a challenging time. @Eric Huybrechts let's talk about Build Back Better Beirut

15:23:58 From Tristan Laurent Morel : Chao ban Dzung Do Nguyen

15:24:15 From Dzung Nguyen : chao Tristan

15:26:15 From Martina Juvara : I see from the budget that costs of operations have been contained, by about 10% and that revenues from membership and activities are the main loss, as the Congress was (financially) positive. On this basis, I believe the Board has done the best of a hard situation.

15:26:57 From Olusola Olufemi : It's also befitting to acknowledge the devoted and relentless efforts of Gaby Kurth for her years of moving the ISOCARP Congress administration forward. Thank you.

15:27:53 From Anastasia PAPARIS : Good afternoon from Greece. I look forward to setting networks for specific issues to collaborate. Every success! Anastasia Papis, thank you!

15:28:14 From Elias Abou Mrad : Hope to meet you soon Prof. Ali

15:29:16 From Martina Juvara : Investing on the future is a good idea - but it needs to make sure that the investment can be 'monetized' - not only reputation, but also memberships and activities.

15:29:30 From Tristan Laurent Morel : agree

15:29:43 From Frank D'hondt SG ISOCARP : Gia sou Anastasia - lets talk!

15:30:08 From Tristan Laurent Morel : maybe the expected investment could be explained in Budget section

15:30:57 From Edeliz Macalandag : Good choice in investing on better membership management (CRM).

15:31:32 From Didier Vancutsem : How sustainable is it for the society to invest in time of crisis?

15:33:25 From Paul Reynolds & Elizabeth Reynolds : I think it is remarkable that we could make as much from the virtual

Congress as from our last physical meeting in Jakarta. Thanks must go to all those that have put in so much effort in a time of such uncertainty to make this happen.

15:35:44 From David Struik : The increased 'Internet' costs also include improvement of privacy/GDPR. We wanted to improve privacy of your membership data and digital security.

15:36:13 From Hilmar von Lojewski : Dear members.

As there is no opportunity to present myself in person as a new ISOcArP-member you'll find me occasionally here:

<https://www.linkedin.com/in/hilmar-von-lojewski-402a0627/> and permanently with the German Association of Cities - sometimes even in English: <https://www.staedtetag.de/english> Thank you for the fruitful work of the last decades which I have followed up since student times. It took me sth like 35 years to take the decision to finally join. But now I am in and hope to meet some of you virtually or even better in person sooner than later.

All the best and stay well,

Hilmar

15:37:34 From Lorraine Gonzales - Portland Oregon : Well done ISOCARP staff and congress organizers. It was another challenge added to this very challenging year. Martin I fully support continuing to offer a virtual option for future congresses and agree with your premise that this virtual option can help with new memberships and likely help to collect dues from existing members.

15:38:15 From Prof Edith Chinwe Pat-Mbano : yes

15:38:29 From Kerri Farnsworth : As a member of several other professional boards in the wide urbanism field that have struggled to make annual congresses, etc, stack up financially, I must congratulate ISOCARP on managing to make a very healthy profit on your last 2 annual Congresses, and on the projected profit for this year's digital Congress!

15:38:34 From Piotr Lorens : Good comment, fully agree!

15:38:48 From Anastasia PAPARIS : Gia sas, Frank! I am very new to the association, so I'd prefer to attend the process! I see your achievements and the association's ambitions. I hope that after the elections the people in charge will do their best to mobilize the members! I also hope to be able to bring some new ideas and of course, work!

15:40:16 From Eric Huybrechts : I propose a MOTION

"We, the members of the International Society of City and Regional Planners, mandate the new Board to reconsider the budget 2020-2021, and elaborate a consistent strategy of activities with members consultation at large, together with reasonable budget, income and proposed expenditures. Assuming that the consequences of the COVID-19 pandemic have their effects and impact on all Isocarp activities, the new budget and strategy of activities should be presented again for adoption to the members at the latest on January 31st, 2021."

15:43:16 From Eric Huybrechts : Thank you President

15:43:33 From Eric Huybrechts : Please read all the Motion

15:43:44 From Tristan Laurent Morel : yes

15:43:53 From Tristan Laurent Morel : I second it

15:44:37 From Nataša Pichler-Milanović : yes,...

15:49:13 From Eric Huybrechts : We cannot support a budget base on wishes in this period of crisis. We should take lessons from the experience of last year.

15:49:19 From BERIATOS elias : Thank you Frank for all your work! Also many thanks to Isocarp President and Isocarp team

15:51:37 From Mohamed Hawas : I believe good office management, including expenditure on CRM, internet interface, and general management is essential to ensure that old - current - and future investments are being managed correctly, to generate revenue, this itself, is an indirect investment that ISOCARP has succeeded to notice, that being said, this should be done with caution

15:53:19 From Paul Reynolds & Elizabeth Reynolds : I also have some concerns that the budget may be overly optimistic

as the pandemic is still ongoing, but I am also confident that the board will monitor over the year, and that we have depth of reserves that will see us through 20-21, then if things aren't better we may need to be more restrained in 21-22.

15:53:38 From Pietro Elisei : It is necessary to think to have a financial manager for the future years...

15:54:53 From Eric Huybrechts : The addition of the two position (Communication and Office manager is corresponding to the proposed deficit. It is better to do it when we will have a turnover able to support this extra budget. it is not the case

15:55:06 From andreas.schneider : I agree with you Pietro. The whole board "responsible" for Finance ist shared irresponsibility!

15:55:26 From Martina Juvara : Excellent point Manfred! Making a profit is not the point. We need to ensure the future of the Society as well.

15:55:32 From Eric Huybrechts : I agree with Manfred.

15:57:14 From Kerri Farnsworth : Agreed with Paul & Elizabeth Reynolds. It is essential to invest in good communications with both existing and potential members + stakeholders, and in these pandemic times this has become even more important. I agree to make the investment in this year, to be reviewed over the year and an adjustment if necessary in 2021-22 planning. In that sense is it wise to invest in staff on permanent contracts? Or is it better to use advisors on fixed task+output commissions?

15:57:31 From Grant Duckworth : Perhaps ISOCARP could drive up revenues with an aggressive membership campaign on its social media platforms (ie., LinkedIn).

15:58:08 From Lorraine Gonzales - Portland Oregon : I also agree with Gia, Manfred, Martina and Eric and also think it is pragmatic to take the conservative approach has stated by the previously mentioned members. I did vote to approve the budget but with more thought think will agree with Eric's monition

15:58:26 From Eric Huybrechts : Thank you president

15:58:40 From VINESH CHINTARAM : @ All, we are voting in a Team to lead ISOCARP. We need to place our trust in their strategy to give the necessary results. I endorse the approach to reach out like minded professionals and organisations. This will create the momentum. A dynamic presence online if a must in the new era of (post)COVID

15:59:10 From Rolf Schütt : I agree also with Manfred. On the other hand, the financial strength of the society today is the result of the projects and initiatives, some of them were ideas of Martin (which is good), have perhaps saved the society this year, remember the situation some 10 years ago? a loss of 60k would have not been sustained. on the other hand, the society should be conservative and at the same time flexible to react and take the opportunities that will arise soon, I am sure of that

15:59:29 From Manfred Schrenk : NO

16:01:27 From Tijana Tufek-Memisevic : Everyone should have received an email titled USE THIS LINK TO VOTE IN THE 2020 ISOCARP ELECTIONS with individual links  
Search your inboxes with the given title

16:01:37 From Tristan Laurent Morel : How can I modify the vote on D now it is Eric's motion

16:01:44 From Daniele Vettorato : another Motion could be: "We, the members of the International Society of City and Regional Planners, approve the budget 2020-2021 with reserve and mandate the new Board to revise the budget every 3 months according to the evolutions of the Covid-19 pandemic situation."

16:02:18 From David Struik : Agree with Daniele. Eric's motion is just postponement but the situation stays dynamic

16:02:41 From Firas Mourtada : dear colleagues, I am new to the ISOCARP and the board management meeting however and based on my past yrs in Lebanon so I'd like to advise that having optimistic budget should be gathered with fundraisers and PR executives who can generate financial support based on the

creative plans. the communication plan and marketing strategy should help in getting sponsors on defined tasks.

16:03:17 From andreas.schneider : I was not able to vote in D although I did not vote there "Ballot closed", but I clearly say YES to the Motion!

16:04:12 From Prof Edith Chinwe Pat-Mbano : I say YES to the motion.

16:04:25 From Tristan Laurent Morel : YES to the motion

16:05:11 From Eric Huybrechts : Thank you for your support.

16:05:29 From Eric Huybrechts : The new Board has an interesting mission

16:06:22 From Eric Huybrechts : I refuse this motion. No deficit is more reasonable in a period of crisis

16:11:23 From Eric Huybrechts : Why so high donation to ISOCARP that create a deficit to the Institute

16:11:45 From Eric Huybrechts : In fact, the deficit of the Society creates the deficit of the Institute.

16:13:13 From Eric Huybrechts : The budget of the Institute should also be revised, in relation with the revision of the budget of the Society

16:13:27 From Piotr Lorens : would be good to know the details of INSTITUTE'S expenditures

16:17:38 From Eric Huybrechts : So now we have two budget with two deficits...

16:17:45 From Eric Huybrechts : budget shows minus 10.000 euros

Donation to the Society is 60.000 euros, to fill the deficit of the Society, but create the deficit of the Institute

16:21:33 From Eric Huybrechts : Good to present a strategic plan. It should be prepare with all the members. Then we will decide for the means to put on.

16:22:10 From Martina Juvara : Excellent strategic actions. One more to add: ensuring successful and profitable Congresses for the Society

16:23:18 From Frank D'hondt SG ISOCARP : Thank you

Martina\_ I would say of course but your right to re-emphasize

16:24:41 From Manfred Schrenk : YES

16:24:55 From Manfred Schrenk : congratulations to Pietro!

16:25:11 From Milena Ivkovic : PIETRO! Congratulations!

16:25:14 From Guy Vloebergh : congrats Pietro

16:25:14 From Piotr Lorens : Congratulations Pietro!

16:25:16 From Nataša Pichler-Milanović : Congratulations Pietro!

16:25:16 From Dirk Engelke : Congrats Pietro!

16:25:16 From Ulrich Graute : Congrats

16:25:20 From Eric Huybrechts : Congratulations Pietro

16:25:21 From Tristan Laurent Morel : Congrats Pietro !

16:25:22 From Zeynep Gunay : Congratulations Pietro!!

16:25:22 From Małgorzata Hanzl : Pietro - Cogratulations!!!!

16:25:24 From Elisabeth Belpaire : congrats Pietro

16:25:25 From Peter Jonquiere : Congratulations Pietro - and succes!

16:25:28 From Dzung Nguyen : congratulations, Pietro

16:25:29 From olga\_etincelle@yahoo.fr : Congratulations!

16:25:33 From Zina Ruzdic : Congrats Pietro

16:25:33 From luigi cipolla : Congratulations Pietro!!!

16:25:34 From Hendricus andy Simarmata : congrats Pietro

16:25:36 From Augusto Mendoza : congrats Pietro

16:25:38 From John Echlin : Congratulations Pietro!

16:25:38 From Tanvi Grover : congratulations!

16:25:41 From Sławomir Ledwoń : Congratulations!

16:25:41 From Firas Mourtada : Congrats Pietro

16:25:41 From Frank D'hondt SG ISOCARP : Congrats Pietro!

16:25:44 From Sajjad Sharifi : Congrats Pietro!

16:25:46 From Kate Holmquist : Congratulations, Pietro!

16:25:47 From Geambazu Serin : congratulations Pietro!!!

16:25:47 From Sebnem Hoskara : Congratulations

16:25:47 From alfredo corbalan\_Brussels-Capital Region : congratulation Pietro as new president elect!

16:25:49 From Amos Brandeis : Congratulations to Pietro! Huge challenge. You will succeed!

16:25:49 From Martina Juvara : Clap clap, Pietro!  
16:25:51 From Olusola Olufemi : Congrats Pietro!  
16:25:54 From Stephan Reiss-Schmidt : Congratulations Pietro!  
16:25:58 From Prof Edith Chinwe Pat-Mbano : Congratulations Pietro  
16:25:58 From Geambazu Serin : 🙌  
16:25:58 From Angelika Namdar : Congrats Pietro.  
16:26:03 From Firas Mourtada : Congratulations Pietro  
16:26:07 From Evren Ulker Kacar : Congratulations Pietro!  
16:26:08 From Nasim Iranmanesh : Pietro congratulation , best wishes!  
16:26:25 From Elias Abou Mrad : Congrats  
16:26:29 From Geambazu Serin : Zeynep hocam tebrikler !!!  
16:26:42 From Mohamed Hawas : Congratulations President-elect, Pietro, best wishes.  
16:27:12 From Malgorzata Hanzl : Congratulations New Board!  
16:27:20 From Firas Mourtada : Congrats Eric Hyubtrchts  
16:27:26 From Piotr Lorens : Congratulations to the new board members!  
16:27:26 From Didier Vancutsem : Congratulations to all  
16:27:27 From Milena Ivkovic : Thank you members for giving me your trust for another term! Will do my best!  
16:27:29 From Tristan Laurent Morel : Congrats Eric and the new board !  
16:27:32 From Firas Mourtada : congratulations all new board  
16:27:41 From olga\_etincelle@yahoo.fr : Congratulations to the new board!  
16:27:43 From Peter Jonquiere : and also congratulations to alle new Board members as well of course!  
16:27:49 From Rolf Schütt : congratulations to he new board!  
16:27:56 From Sebnem Hoskara : Congratulations to all. We will be happy to contribute by all means.  
16:27:59 From Pietro Elisei : Thank you! I FEEL INVESTED WITH A GREAT RESPONSIBILITY  
16:28:00 From Sajjad Sharifi : Congratulation to the new board!  
16:28:00 From VINESH CHINTARAM : @martin , I wish to make a small comment  
16:28:02 From John Echlin : Thank you Zeynep, Milena and all board members for your dedication and hard work!  
16:28:02 From Dirk Engelke : Congrats to the new Board  
16:28:06 From Hendricus andy Simarmata : congrat Zeynep Eric Milena Daniele Elisabeth and Shi nan  
16:28:06 From Rajendra Kumar, Director, SoA : Congratulations  
16:28:07 From Stephan Reiss-Schmidt : Congratulations to all elected Board Members!  
16:28:13 From Zina Ruzdic : Congrats to the new Board  
16:28:14 From Olusola Olufemi : Congrats to the new board members-Eric, Zeynep, Elisabeth  
16:28:16 From Martina Juvara : Congratulations Pietro, Zeynep, Elisabeth, Eric, etc  
16:28:19 From Evren Ulker Kacar : Congratulations to the new Board!  
16:28:22 From Jean-Luc Schepmans : congratulations to the new members  
16:28:23 From Frank D'hondt SG ISOCARP : Congrats to elected Board members  
16:28:23 From Knut Felberg : Congratulations !!!  
16:28:25 From Mohamed Hawas : Congratulations to the new elected board, best wishes.  
16:28:29 From Rajendra Kumar, Director, SoA : To Pietro and all new board member  
16:28:29 From Elias Abou Mrad : Best of luck to Everyone  
16:28:35 From Paul Reynolds & Elizabeth Reynolds : Need to add one to the total logged in Martin as we are sharing a login, but both paid up members!

16:28:37 From Daniele Vettorato : Thank you!  
16:28:38 From Tanvi Grover : congratulations to all new board members  
16:28:42 From Angelika Namdar : Congrats all....  
16:28:44 From Kate Holmquist : 🍷 Congratulations to the new Board!!  
16:28:49 From Nataša Pichler-Milanović : Congratulations to the new Board as well!  
16:28:50 From Paul Reynolds & Elizabeth Reynolds : Congratulations to all!  
16:28:51 From Duduzile Ndwandwe : Congratulations.....  
16:28:52 From Mubushar Hussain : Best of luck for winners....  
16:28:58 From Prof Edith Chinwe Pat-Mbano : Congratulations to all the new board members.  
16:28:58 From Mairura Omwenga : Congratulation president-elect and new board  
16:29:01 From Eric Huybrechts : Thank you very much for your strong support. We have a lot to do to engage more our members in our activities.  
16:29:27 From Aurobindo Ogra : Congratulations to the newly elect Board  
16:29:27 From Elisabeth Belpaire : Thank you for voting! I'm ready to embark on this new journey!  
16:29:32 From Athanasios Yfantis : congrats to the new Board and good luck for the year ahead.  
16:29:39 From Milena Ivkovic : Daniele, Zeynep: another three years of dancing together! Looking forward!  
16:29:55 From Martina Juvara : Lucky you new members, back to budget on Friday!  
16:30:06 From Mohamed Hawas : I wish the new board and the president-elect the best of luck in their mission  
16:30:08 From Dzung Nguyen : congratulations, new board members  
16:30:11 From Lorraine Gonzales - Portland Oregon : Congratulations to all the new board members!!! Milena an Zeynep you did such amazing jobs last time so here to further success! Pietro Congratulations, along with a congratulations to the others!!!! applause!  
16:30:17 From Zeynep Gunay : @Milena: haha:)) or ooops  
16:30:29 From dimas adriadi : Congratulations to the new president and board members !  
16:30:31 From Milena Ivkovic : @Martina: thanks, I'll need to get up early!  
16:30:39 From Olusola Olufemi : Zeynep!!!!  
16:30:41 From Judith Ryser : Congratulations to all  
16:30:53 From Nicole Wirz : congratulations to the new boards members and the president  
16:31:45 From VINESH CHINTARAM : to all. What is being done to ensure a better geographic representation? Africa for instance? any chance to improve the statutes?  
16:32:10 From Frank D'hondt SG ISOCARP : Don't worry about not-used motions. Just close  
16:33:31 From Frank D'hondt SG ISOCARP : Yes Vinesh - an enduring issue!!!  
16:34:40 From Daniele Vettorato : @VINESH - the system foresees 1 member 1 vote. The only way to increase the representativeness from Africa (which I fully support - or any other area of the World), is to bring more members from Africa!  
16:34:49 From DeAndra Navratil : Congratulations Pietro! Thank you for your dedication Martin!  
16:34:56 From Angelika Namdar : Good question Vinesh!  
16:35:45 From Piotr Lorens : Dear Vinesh, for many activities we need more people, but they have to volunteer. If we do not get candidates, these can not be selected.....  
16:36:05 From VINESH CHINTARAM : @ frank I think th new strategy should give chance to Africa, Asia etc  
16:36:18 From Lorraine Gonzales - Portland Oregon : I agree a huge thank you to Martin and all other board members for your endless dedication to keeping ISOCARP active and thriving.

16:36:35 From VINESH CHINTARAM : almost all present here are volunteers. collective effort required

16:36:55 From Piotr Lorens : I meant for projects, committees etc....

16:37:14 From Paul Reynolds & Elizabeth Reynolds : We had a wonderful Congress in Durban just a few years ago, with many attendees from Africa. It would be good to know how many of them have engaged with ISOCARP since then? Do we monitor things like this?

16:37:18 From Olusola Olufemi : I think Africans are ready to volunteer and steer projects but it seems we are always overlooked!

16:37:28 From Zeynep Gunay : Thank you greatly for all the outgoing board members from my heart! Malgorzata, Jeremy, Sebastian.. It was an honor to work with you for ISOCARP

16:38:18 From Kerri Farnsworth : In my experience the key to securing members more active participation in Africa and SE Asia is developing practical on-the-ground activities, with a good understanding of Francophone + Lusophone priorities.

16:38:33 From Safa Dalli : Congratulations to all the new board members.

16:38:46 From Malgorzata Hanzl : Dear Zeynep, Thank you! It has been a honour to work together. I wish You, Milena and Daniele great continuation! And all the best to the new Members !

16:39:03 From VINESH CHINTARAM : @ frank, i wish to make a short intervention.

16:39:10 From Frank D'hondt SG ISOCARP : Thanks to ALL the candidates!

16:39:37 From Hendricus andy Simarmata : thank you Sebastian and other previous boards for dedication and passion to the Society

16:40:25 From Rolf Schütt : oh good idea

16:42:21 From Nataša Pichler-Milanović : Thank you Martin, Frank, Board members, HQ staff and other colleagues for your work, time, and this interesting virtual C-19 ISOCARP Congress 2020.

16:43:03 From Rolf Schütt : the screen makes you slimmer, Manfred!

16:43:59 From Martina Juvara : Thank to all in the Board and all in ISOCARP - all good friends all impressive specialists of cities.

16:46:25 From aileen : Thank you to the old and new board members and HQ office for the time, effort and dedication to the ISOCARP.

16:46:32 From Frank D'hondt SG ISOCARP : Point taken Vinish - we WILL count on you!

16:46:45 From Judith Ryser : Professional live translation - interpretation - is very expensive. This may be another activity to be supported by members through their willingness to contribute pro bono

16:47:08 From olga\_etincelle@yahoo.fr : Great idea on news from the members! Love that.

16:47:59 From olga\_etincelle@yahoo.fr : Agree with both Vinesh and Judith. A bit of a decentralisation with stronger national chapters may help the matter.

16:49:11 From Frank D'hondt SG ISOCARP : We don't have national chapters anymore, at least not formally

16:49:46 From olga\_etincelle@yahoo.fr : Right! Maybe something in these lines could be looked at.

16:49:49 From Frank D'hondt SG ISOCARP : I agree with the request to reach out more to Africa

16:49:57 From olga\_etincelle@yahoo.fr : Or regional chapters for a start

16:50:33 From Zeynep Gunay : the establishment of COPs was just the reason for that...

16:50:56 From Tristan Laurent Morel : communities of practice

16:50:59 From olga\_etincelle@yahoo.fr : COPs are more thematic, isn't it?

16:50:59 From Tristan Laurent Morel : please

16:51:01 From Marcin Wojciech Sliwa : There is a lot of potential for membership in Latin America as well (and language barriers)

16:51:05 From Zeynep Gunay : no more national clusters, but working groups

16:51:06 From Kate Holmquist : I also support global - and diverse - representation and

16:51:09 From Zeynep Gunay : on thematic basis

16:51:15 From Zeynep Gunay : we also have regional cops

16:51:22 From Markus Appenzeller : I think ISOCARP should make it a priority to attract members from regions under represented

16:51:29 From olga\_etincelle@yahoo.fr : Oh, interesting! Any COP on Asia?

16:52:05 From Zeynep Gunay : dear olga, every member can found a COP team or become a member of already opened COPs

16:52:25 From Zeynep Gunay : you can check out our website: <https://isocarp.org/activities/member-activities/thematic-member-activities/>

16:52:58 From Kerri Farnsworth : I have good connections in Africa and Latin America, and speak French & Spanish (learning Portuguese currently) - happy to assist with membership .activity ambitions.

16:53:11 From Tristan Laurent Morel : I'd love to contribute on activities, supporting the Board too

16:53:29 From Lorraine Gonzales - Portland Oregon : For your Friday meeting please consider a discussion on strategic efforts on what organizations to partner with I noticed APA was not included as a partner when they have been one in the past. Also other organizations have been highly active and can help further spread the familiarity with ISOCARP

16:54:11 From Firas Mourtada : I wish ISOCARP join our initiative for the Beirut Urban Declaration and the Urban Observatory launched to follow up on this declaration for recovery post port blast of 4th August

16:54:31 From Sebnem Hoskara : I am ready to support the Board by all means in future activities if needed FYI

16:55:00 From Aishwarya Talluri : Thankyou so much ISOCARP board for unprecedented efforts in these times have been beyond compassionate! sincerely appreciate your efforts to support the youth, looking forward to working with ISOCARP.

16:55:18 From Firas Mourtada : we are arranging this at the Urban Planners Association of OEA in Beirut Labanon

16:55:26 From Augusto Mendoza : there are a COPs themes will be right for some regional territories, like informality or rebuilt urban development regulations face to informality

16:55:32 From Lorraine Gonzales - Portland Oregon : a highly productive meeting. Thank you all!

16:55:34 From Hilmar v. Lojewski : No more blaming on German Railways wLand - worked perfectly well throughout the conference...

16:55:39 From Eric Huybrechts : Thank you

16:55:40 From Evren Ulker Kacar : Thank you very much!

16:55:41 From Firas Mourtada : wishing for cooperation with the new board

16:55:42 From olga\_etincelle@yahoo.fr : Maybe the newly elect president would like to look at a refreshed ISOCARP strategy?

16:55:45 From Rolf Schütt : thank you all!

16:55:47 From Firas Mourtada : Thank you

16:56:04 From Mohamed Hawas : Thank you. Good bye : )

16:56:19 From Aurobindo Ogra : Thank you, bye

16:56:20 From Sebnem Hoskara : Thank you all

16:56:23 From Sebnem Hoskara : Bye

16:56:49 From Elisabeth Belpaire : Thank you all!

16:57:09 From Geambazu Serin : 🙏



## ISOCARP Institute

From Eric Huybrechts: Why so high donation to ISOCARP that create a deficit to the Institute ?

In fact, the deficit of the Society creates the deficit of the Institute. The budget of the Institute should also be revised, in relation with the revision of the budget of the Society

From Piotr Lorens: would be good to know the details of INSTITUTE'S expenditures

Vinesh Chintaram: Comments: Very few/no participation from Africa. i firmly believe we need to work on this, - answered by Zeynep

From Edeliza Macalandag: Good choice in investing on better membership management (CRM).

## Membership

## Others

From Martina Juvara: Thank you Frank and ISOCARP Board - the amount of work and innovation in a 'year like no other' is truly impressive. Well done.

From Kerri Farnsworth: Fantastic news on the Doha support, and well done for enabling this!

From John Echlin: A challenging year for everyone, health-wise, socially, economically. Its inspiring to have international planners engaging positively and building towards the future. Go ISOCARP!

From Olusola Olufemi: It's also befitting to acknowledge the devoted and relentless efforts of Gaby Kurth for her years of moving the ISOCARP Congress administration forward. Thank you.

## Congress, Events and Activities

From Firas Mourtada: Hello, I am a new member from Lebanon; thanks to the board for the very active year, looking forward for further activities that bridges the globe with smart creative inspiring ideas for new sustainable urban future where planners take the lead.

From Tristan Laurent Morel: How can we join the communities of practice ? - answered by Zeynep

Olusola Olufemi: Could Frank elaborate more on the shift to year long activity of the Society? Is it different from what already exists? Secondly, who or what determines the selection of deprived communities for barefoot training, benefitting from the Global Planning Aid? Thanks.

From Lorraine Gonzales: Well done ISOCARP staff and congress organizers. It was another challenge added to this very challenging year. Martin I fully support continuing to offer a virtual option for future congresses and agree with your premise that this virtual option can help with new memberships and likely help to collect dues from existing members.

## Budget



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